



**ERIE COUNTY INDUSTRIAL DEVELOPMENT AGENCY (ECIDA)
BUFFALO & ERIE COUNTY REGIONAL DEVELOPMENT CORP (RDC)
BUFFALO & ERIE COUNTY INDUSTRIAL LAND DEVELOPMENT CORP (ILDC)**

**Joint Finance & Audit Committee Meeting
March 12, 2026 at 12:00 p.m.**

**ECIDA Offices
95 Perry Street, 4th Floor
Buffalo, New York 14203**

1. Approval of Minutes – January 15, 2026 (Action) (Pages 2-3)
2. Draft 2025 ECIDA Audited Financial Statements & Management Letter (Recommendation) (Pages 4-31)
3. Draft 2025 RDC Audited Financial Statements (Recommendation) (Pages 32-57)
4. Draft 2025 ILDC Audited Financial Statements (Recommendation) (Pages 58-79)
5. 2025 PAAA Annual Report (Recommendation) (Pages 80-150)
6. 2025 Investment Reports (Recommendation) (Pages 151-155)
7. Fee Structure Policy (For ECIDA & ILDC Only) (Recommendation) (Page 156)
8. ECIDA/RDC/ILDC Investment and Deposit Policy Re-Adoption (Recommendation) (Pages 157-164)
9. 2025 Finance & Audit Committee Self-Evaluation (Action) (Pages 165-170)
10. 2025 Management's Assessment of Internal Controls (Information) (Pages 171-172)
11. Corporate Credit Card Usage Report (Information) (Page 173)
12. New Business (Information) (Pages 174-178)
13. Adjournment